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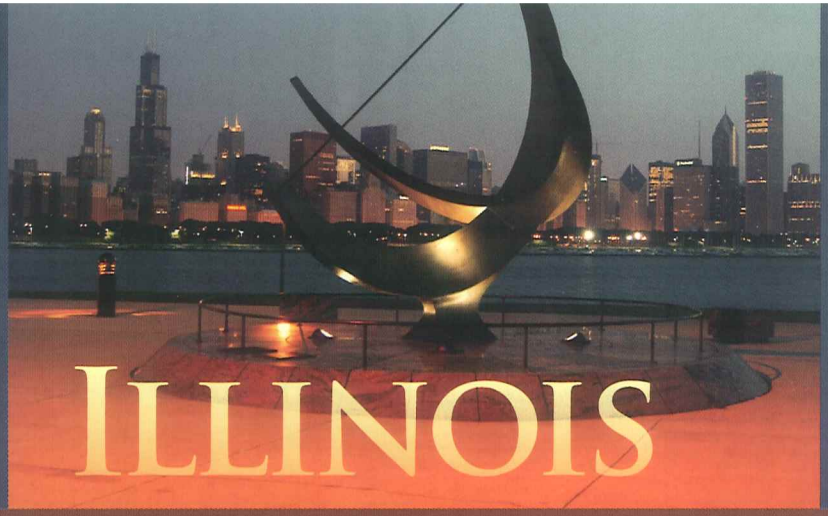
ALEC 40TH ANNUAL MEETING

JOBS, INNOVATION & OPPORTUNITY IN THE STATES

ALEC American Legislative Exchange Council

LIMITED GOVERNMENT • FREE MARKETS • FEDERALISM

AUGUST 7–9, 2013 • THE PALMER HOUSE



ILLINOIS

WELCOME RECEPTION

ADLER PLANETARIUM
8/7/13 • 7:00pm – 10:00pm

Join the American Legislative Exchange Council for an evening under the stars at the Adler Planetarium, as we celebrate our 40th Annual Meeting with the Welcome Reception at America's first planetarium. Enjoy a drink with friends while admiring the award-winning Chicago sky-line or expand your horizon a billion light-years by watching a video in one of the three full-sized planetarium theaters. Discover new friends, new planets, and the mysteries of the cosmos as you experience our universe.
The Planetarium offers the perfect views of the Chicago Fireworks that will be set off from Navy Pier at 9:30pm.

Buses will begin departing from the Palmer House at 6:45 pm. Please look for ALEC staff and signage to direct you to the correct exit. We recommend that you utilize the transportation provided by ALEC as parking is very limited and costly.

TABLE OF CONTENTS

INTRODUCTION

Welcome letter 4
Host Committee 6
ALEC Awards 8
Leadership Dinner 10

SESSIONS & SPEAKERS

Plenary Speakers 11
Workshops 19
Sponsors 24
Task Force Meetings 30
Kids Congress Agenda 35

EXHIBITION HALL

Awards/Prizes 42
List of Exhibitors 43

ALEC LEADERSHIP

Board of Directors 55
Private Enterprise Advisory Council 56
Task Force Chairs 56
ALEC State Chairs 58
Board of Scholars 60
Alumni 62
ALEC Staff 64

INFORMATION

Useful Information 66

40TH ALEC ANNUAL MEETING

Dear Members and Friends,

Welcome to Chicago—the city of our organization's founding. Surely, there is no better place to celebrate 40 years of advancing limited government, free markets and federalism than where our work began.

In the words of Thomas Jefferson, "A wise and frugal Government, which shall leave them otherwise free to regulate their own pursuits of industry and improvement, and shall not take from the mouth of labor the bread it has earned. This is the sum of good government."

We gather here today in the study of good government to determine how best to create jobs, innovation and opportunity in the states. Free enterprise paired with limited government is the reason for our nation's success, and it is the unique public-private partnership between each of you that plays such a vital role in the continued success of our great country.

During our 40th Anniversary celebration, you will hear from speakers that represent some of America's brightest minds as well as leading industry and policy experts. We will continue to engage in this grand exchange of ideas and experiences to develop state-based, pro-growth solutions that create opportunity for all Americans.

As we look forward to the next 40 years of working together and sharing state-based policy solutions, it is important to remember where we have been. This organization's humble beginnings grew into a successful and effective forum for legislators and business leaders to exchange ideas, and in doing so, became the focus of big-government proponents. While we have endured challenges, we have emerged stronger. Our strength and future-focus is as a direct result of your support. As a membership organization, we are only as strong as our members, and you have indicated by your participation, the value and importance of this forum.

Finally, our sincerest thanks go to the Illinois Host Committee and our sponsors who have helped make this meeting possible. Without their hard work and dedication we would not be gathered in the great city of Chicago.

Please enjoy your time at the American Legislative Exchange Council 40th Annual Meeting, and remember: this is a time to revisit and build friendships. You are the organization, and you create opportunity across America.

Sincerely,

Representative John Piscopo, Connecticut
National Chair

C. Stevens Seale, SAP America
Private Enterprise Advisory Council Chair

Ron Scheberle
Executive Director

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By Travis H. Brown

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ALEC 40TH ANNUAL MEETING AWARDS

THOMAS JEFFERSON FREEDOM AWARD

Recipient: **Governor Mary Fallin,** Oklahoma

LEGISLATORS OF THE YEAR

Recipients: **Sen. Cliff Aldridge,** Oklahoma; **Rep. Gary Banz,** Oklahoma; **Sen. Fred Dyson,** Alaska; **Rep. Eric Koch,** Indiana; **Sen. Kevin Lundberg,** Colorado; **Sen. Kent Lambert,** Colorado; **Sen. James Settelmeyer,** Nevada; **Rep. Ken Weyler,** New Hampshire

PRIVATE SECTOR MEMBERS OF THE YEAR:

Recipients: **Bob Paduchik,** American Coalition for Clean Coal Electricity; **John Schlatter,** Takeda Pharmaceuticals, USA

PRIVATE SECTOR STATE CHAIRS OF THE YEAR

Recipients: **Nancy M. McKee,** Director, State Government Affairs, Sunovion Pharmaceuticals Inc., Indiana; **John Schlatter,** Senior Government Affairs Manager, Takeda Pharmaceuticals, USA. Washington; **Zack Stamp,** Illinois; **Ray Drake,** Illinois

PUBLIC SECTOR STATE CHAIRS OF THE YEAR

Recipients: **Rep. John Adams,** Ohio; Rep. **Debbie Lesko,** Arizona

VOLUNTEERS OF THE YEAR

Recipients: **Sharon Chandler** (Ray Merrick's Office), Kansas; **Ryan Crawford** (Rep. John Adam's Office), Ohio; **Josie Whisnant,** Oregon

Do you know an Alumnus of the American Legislative Exchange Council?

ALEC.ORG/MEMBERSHIP/**ALUMNI**

Thousands of former state legislative members have moved on to other elective office, retired, or been term-limited and no longer participate with our organization. In fact, most ALEC members know of at least two or three former state legislators, who are no longer involved in government relations, and would love to remain active in the ALEC family, attend events and provide general support for Jeffersonian Principals.

Please encourage your former colleagues to continue to support limited government, free markets and federalism with the American Legislative Exchange Council by going to www.alec.org/membership/alumni, or contact Marie Vulaj at (571) 482-5025 email mvulaj@alec.org.

Note: To participate in the Alumni Program you have to be a former member in good standing and no longer involved in government relations.

ALEC American Legislative Exchange Council

LIMITED GOVERNMENT • FREE MARKETS • FEDERALISM

LEADERSHIP RECEPTION *(by Invitation Only)*

Sponsored by: Progressive Solutions

LEADERSHIP DINNER *(by Invitation Only)*

Speaker: Conor Burns, Former Member of British Parliament

Conor Burns was born in Belfast in 1972 and his family moved to Hertfordshire in 1980. He joined the Conservative Party at the earliest age possible and became involved at school. At University, Burns chaired the Southampton University Conservative Association. He served as a Member of Southampton City Council for several years and contested a Parliamentary seat in the 2001 and 2005 General Elections before being elected to serve as Member of Parliament (MP) for Bournemouth West in 2010. Burns was the first of the new intake of MPs to be promoted to Government serving as a Parliamentary Private Secretary in the Northern Ireland Office 2010-12 before resigning to vote against the Government on a point of principle.

Burns met Lady Margaret Thatcher first in 1992 and got to know her well after 1997. Lady Thatcher carried out her last constituency speaking event for him in 2002 - after having retired from public speaking. In her last years, Burns visited Lady Thatcher at her home every Sunday evening for drinks where they developed a close bond. In his tribute to her in the House of Commons, Burns described her as "a mentor, a protectress, [and] friend." Burns is coordinating plans to build the Margaret Thatcher Centre in London, a facility modeled on Young America's Foundation's Reagan Ranch Center, to honor the life, legacy and achievements of Lady Thatcher, and which Lady Thatcher herself endorsed prior to her death.

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WEDNESDAY LUNCH

Sponsor Speaker: John Tillman, CEO Illinois Policy Institute

John Tillman is one of the nation's most prominent leaders of a state-based think tank.

As CEO of the Illinois Policy Institute, he has transformed what many wrote off as a blue state into a place ripe for free market reform. John also is the founder of the Great Communicators Foundation, a national organization dedicated to helping advocates for liberty make the moral case in public policy debates.

In 2011, John won the prestigious Roe Award for his leadership, innovation and accomplishments in the world of public policy. This annual award pays tribute to those in the state public policy movement whose achievements have greatly advanced the free market philosophy.

John is regularly featured in the media, and has appeared on FOX News Channel, FOX Business, the BBC and NPR, as well as in *The Wall Street Journal* and the *Washington Times* and other news outlets.

Speaker: Stephen Moore

Stephen Moore, a graduate of the University of Illinois, is senior economics writer for the Wall Street Journal editorial page and a member of the editorial board. He is also an economic commentator for CNBC TV, where he appears twice weekly.

From 1999-2004, Moore served as founder and president of the Club for Growth, a 25,000-member organization dedicated to helping elect free-market, tax-cutting candidates to Congress. In his tenure as president, the Club for Growth became one of the most influential and respected political organizations in the nation.

Moore is the author of four books, including "Its Getting Better All the Time: The 100 Greatest Trends of the Last Century," and "Bullish on Bush: How the Ownership Society Will Make America Stronger."

Sponsored by: Illinois Policy Institute

THURSDAY BREAKFAST

Sponsor Speaker: **James Taylor, Heartland Institute**

James Taylor is senior fellow for environment policy at the Heartland Institute. He is also managing editor of Environment & Climate News and a columnist for Forbes.com.

Taylor has presented energy and environment analysis on CNN, CNN Headline News, Fox News Channel, Fox Business Channel, MSNBC, PBS News Hour, PBS Frontline, CBS Evening News and ABC World News. Taylor has been published in virtually every major newspaper in the United States.

Taylor has given energy and environment briefings to the President of the European Union, U.S. Senators, U.S. Congressmen, U.S. Governors, and dozens of state legislators. Taylor was a primary author of Republican presidential candidate Rick Perry's energy policy. Taylor subsequently advised the Newt Gingrich and Mitt Romney campaigns on energy and environment issues.

Taylor frequently testifies in legislative and state agency hearings on energy and environment issues.

Taylor hosts the Inside Florida Politics program on Tampa talk radio station 860 WGUL, a member of the Salem Radio Network.

Speaker: **Joe Bastardi, Accuweather**

Formerly the Chief Long Range Forecaster at Accuweather, Joe Bastardi is an institution in the science of weather prediction. Many companies across a multitude of industries, from energy to retail, have profited from his forecasts. His exceptional skills are rooted in a comprehensive understanding of global oscillations and in-depth analysis of historical weather patterns. Mr. Bastardi's analog approach, which finds similarities between current and historical weather patterns, allows him to make an accurate forecast, many times in defiance of computer model consensus.

During his 32-year tenure at Accuweather, Mr. Bastardi built a large private client services business. His reputation for making bold and accurate forecasts has landed him on major television and radio programs over the years. He is also a columnist for the Patriot Post.

Mr. Bastardi graduated from Pennsylvania State University and holds a Bachelor's Degree in Meteorology. He wrestled at Penn State, where he is the only known meteorologist to have lettered in Division 1 Wrestling. He credits his upbringing from his mom and dad, who is a degreed meteorologist from Texas A & M University, as well as the lessons the sport of wrestling taught him to develop his competitive, relentless approach to weather and climate and the idea that hard work and preparation leads to the chance for success. He is married to the former Jessica Strunck, who captained the 1988 Penn State womens' gymnastic team and coached for over 20 years at PSU. They have two children, Garrett, 17; and Jessie, 14. Both are conservative kids who love competing.

Speaker: **Susan Combs, Texas Comptroller of Public Accounts**

Texas Comptroller of Public Accounts Susan Combs is committed to making state government work better for Texans, through open, responsive, and transparent government.

Combs brings a strong, fiscally conservative philosophy to the Comptroller's office and serves as the state's treasurer, check writer, tax collector, state procurement officer and revenue estimator. One of her first acts as Texas Comptroller was to establish greater transparency within her agencies.

Since being elected Texas Comptroller in 2006 and re-elected in 2010, she has driven sweeping reforms in state purchasing and contracting, saving nearly $12 million in her agency alone. Because she knows that citizens have a right to their unclaimed property, she has returned $897 million to its rightful owners, an amount unmatched by her predecessors in the same time period.

Combs is also a strong private property rights advocate who in 1995 co-authored and passed Texas' landmark private property rights legislation fighting federal government overreach. Combs is the presiding officer of the statewide Interagency Task Force on Economic Growth and Endangered Species, and maintains the Keeping Texas First website to track the economic impact of federal action on endangered species, air and water, as well as providing information to affected communities.

Combs understands the private sector is the engine of the economy, so as Comptroller, she will continue to fight for limited federal regulation to keep the economy strong, as well as ensure government transparency at all levels.

THURSDAY LUNCH

Speaker: Oklahoma Governor, Mary Fallin

Governor Mary Fallin was elected November 2, 2010, during a historic election in which she became the first-ever female governor of Oklahoma. She was inaugurated on the steps of the Oklahoma Capitol as the state's 27th governor on January 10, 2011.

In 1990, Fallin was elected to the Oklahoma House of Representatives. This began her long and distinguished career of public service dedicated to conservative, commonsense solutions to the challenges facing Oklahoma families and small businesses.

In 1994, Fallin would first make history by becoming the first woman and first Republican to be elected lieutenant governor of Oklahoma, an office she would hold for 12 years.

Fallin was elected to the U.S. Congress in 2006 where she represented the Fifth District of Oklahoma. In Congress, Fallin served on the committees for small business, transportation and infrastructure, natural resources and armed services.

During her time as governor, Oklahoma has consistently ranked among the top states for job creation. In fiscal year 2012, Oklahoma added a net 38,000 jobs which ranked the state second in the nation for job creation.

In 2013, Fallin has named job creation, eliminating government waste and improving health and wellness in Oklahoma as priorities. Her legislative agenda includes proposals for tax cuts, workers compensation reform, increased in resources for education and health initiatives, as well as new programs to improve mental health.

The governor is a graduate of Oklahoma State University. She is married to Wade Christensen, an Oklahoma City attorney who is the state's first "First Gentleman." The couple has six children between them. They attend Crossings Community Church in northwest Oklahoma City.

Governor Fallin has had a long and distinguished relationship with the American Legislative Exchange Council. She is a former ALEC State Chair and Legislator of the Year. This year, she will become the first female recipient of the Thomas Jefferson Freedom Award.

FRIDAY BREAKFAST

Speaker: Iowa Governor, Terry Branstad

Governor Terry Branstad was born, raised and educated in Iowa. A native of Leland, Branstad was elected to the Iowa House of Representatives in 1972, 1974 and 1976. He was then elected as Iowa's lieutenant governor in 1978. Governor Branstad was also a founder of the American Legislative Exchange Council and received the Thomas Jefferson Freedom Award.

Branstad was Iowa's longest-serving governor, from 1983 to 1999. At the end of his tenure, Iowa enjoyed record employment and an unprecedented $900 million budget surplus. As a result of Governor Branstad's hands-on approach to economic development, Iowa's unemployment rate fell from 8.5 percent when he took office to a record low 2.5 percent by the time he left in 1999.

In October of 2009, sensing a need for change in the way state government operates, Branstad began exploring the possibility of running for governor in 2010. He launched his campaign in January of 2010, and in June he won the Republican primary and named energetic state Senator Kim Reynolds as his running mate. They were elected as Iowa's governor and lieutenant governor on November 2, 2010 and were sworn into office on January 14, 2011.

True to his word, Gov. Branstad and Lt. Gov. Reynolds committed to a balanced budget in their first year in office. For the first time in decades, the Legislature passed, and Gov. Branstad signed, a two-year budget with a 5-year projection. As a result, Iowa added more than 46,000 gross new jobs in 2011, Branstad's first year in office. Iowa added 13,500 net new jobs in 2011, which is 6 times more than the 2,200 average net new jobs a year during the previous 12 years.

He and his wife Chris have three grown children: Eric (Adrianne), Allison (Jerry) and Marcus (Nicole), and five grandchildren, Mackenzie, Bridget, Sofia, Alexis and Estelle.

Speaker: Jeb Bush, 43rd Florida Governor

Jeb Bush was the 43rd governor of the state of Florida, serving from 1999 through 2006. He was the third Republican elected to the state's highest office and the only Republican in the state's history to be reelected.

During his two terms, Bush championed major reform of government programs in education and Medicaid. The state also launched and accelerated restoration of America's Everglades, the largest project of its kind in the world, to save the habitat of 60 threatened and endangered species and provide a long-term supply of drinking water for 8 million people in South Florida.

Bush served as Florida's secretary of commerce under Bob Martinez, Florida's 40th governor. He also co-authored "Profiles in Character," a book profiling 14 of Florida's civic heroes — people making a difference without claiming a single news headline.

Bush earned a bachelor's degree in Latin American studies from the University of Texas at Austin. He moved to Florida in 1981, where he started a real estate development company with partner Armando Codina.

(Continued on next page . . .)

Currently, Bush is the president of the consulting firm Jeb Bush and Associates and is on the boards of CNL Bancshares and Tenet Healthcare Corporation. In civic and charitable affairs, Bush serves on the boards of the Foundation for Excellence in Education, the Foundation of Florida's Future, CASEnergy, Volunteer USA and Our Pledge. He and his wife, Columba, live in Miami and have three grown children. Bush is the son of President George H.W. Bush and Barbara Bush.

FRIDAY LUNCH

Sponsor Speaker: **Travis H. Brown, CEO Pelopidas, LLC**

Travis H. Brown is the CEO and co-founder of Pelopidas, LLC, a St. Louis-based public affairs and advocacy firm. He is a frequent contributor to Forbes.com, a nationally sought-after speaker, and the author of *How Money Walks*, a book that explores how wealth and people move between the states. Brown regularly discusses the book's findings on national media outlets, including CNBC and Fox Business.

Brown has an undergraduate degree in economics from the University of Missouri and an MBA from Washington University in St. Louis. He has two decades of state and local lobbying experience and has worked in one-third of the 50 states. After a diverse career in corporate sales, marketing, and government affairs, Brown co-founded Pelopidas LLC in 2007.

Speaker: **Mississippi Lieutenant Governor, Tate Reeves**

Elected in 2011 as Mississippi's Lieutenant Governor, Tate Reeves leads the 52-member Senate with a focus on keeping government spending under control, reforming education and making Mississippi a better place to raise a family.

Under his leadership, Mississippi has a balanced budget that spends more on education and adequately funds other priorities, including setting aside 2 percent of state funds for a "rainy day and reducing taxpayers" overall debt burden.

Reeves was named a 2013 Charter Champion by the National Alliance for Public Schools. He received the 2012 State Legislative Achievement Award from the U.S. Chamber Institute for Legal Reform for passage of the Attorney General "Sunshine Act," which requires an open and transparent process for awarding legal contracts. He was named Legislator of the Year by the Mississippi Municipal League in 2012.

Previously, Reeves was elected as Mississippi's 53rd Treasurer in 2003 and re-elected to a second term four years later with 61 percent of the vote, the highest percentage of any candidate was running for statewide office. He was the first Republican treasurer in the state's history.

Reeves has been named a "Rising Star(s) in the Republican Party" by Rising Tide magazine – the publication of the Republican National Committee. He also was selected by the Aspen Institute's Rodel Fellowships in Public Leadership as one of the "Top Young Elected Officials" to its Fourth Class of Aspen-Rodel Fellows.

Reeves is a Rankin County native and a graduate of Florence High School. He is an honors graduate of Millsaps College and holds a bachelor's degree in economics. Reeves and his wife Elee Williams Reeves, a Tylertown native, are the proud parents of three daughters, Sarah Tyler, Elizabeth Magee and Madeline Tate.

Speaker: **Dr. Arthur B. Laffer, Laffer Associates**

Arthur B. Laffer is the founder and chairman of Laffer Associates, an institutional economic research and consulting firm, as well as Laffer Investments, an institutional investment management firm utilizing diverse investment strategies. Dr. Laffer was a member of President Reagan's Economic Policy Advisory Board for both of his two terms (1981-1989). He also advised Prime Minister Margaret Thatcher on fiscal policy in the U.K. during the 1980s.

Dr. Laffer has been widely acknowledged for his economic achievements. He was noted in *Time Magazine's* March 29, 1999 cover story, "The Century's Greatest Minds," for inventing the Laffer Curve, which it deemed one of "a few of the advances that powered this extraordinary century.

Dr. Laffer has received numerous awards for his economic work, including: two Graham and Dodd Awards from the Financial Analyst Federation for outstanding feature articles published in the *Financial Analysts Journal*; the Distinguished Service Award by the National Association of Investment Clubs; the Adam Smith Award for his insights and contributions to the *Wealth of Nations*; and the Daniel Webster Award for public speaking by the International Platform Association.

Years of experience and success in advising on a governmental level have distinguished Dr. Laffer in the business community as well. He currently sits on the board of directors or board of advisors of a number of private companies.

Dr. Laffer is the author of a number of books, including *The End of Prosperity: How Higher Taxes Will Doom the Economy—If We Let it Happen*, which was a nominee for the F.A. Hayek book award in 2009, and *Return to Prosperity: How America Can Regain Its Economic Superpower Status*, and most recently, *Eureka! How to Fix California*.

Dr. Laffer received a B.A. in economics from Yale University in 1963. He received a MBA and a Ph.D. in economics from Stanford University in 1965 and 1972 respectively.

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On Camera TV Workshop

Wednesday, Aug. 7 - Friday, Aug. 9

In 45-minute sessions in the Harvard Room

Participants engage in a live, one-on-one interview with a media trainer. The interviews are played back on the spot so you can receive personalized feedback to better tailor your message for TV and radio. Space is extremely limited in each session so sign up at LI's booth in the exhibit area.

Effectively Communicating Issues

Saturday, Aug. 10

9 a.m. - noon in Salon 3

Learn to cut through the political noise and overcome the leftist media bias as you grab the attention of your legislators.

> "If more conservative candidates have the same secret weapon I had -- top staff and key volunteers trained by the Leadership Institute -- you and I will see many more conservative victories in the future."
>
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> *U.S. Senator*
> *Kentucky*

For more information, please contact RPhillips@LeadershipInstitute.org to reserve your On Camera TV Workshop spot and CDoss@LeadershipInstitute.org for Saturday's training

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SESSION I:
1:45 PM – 3:00 PM

CALLING A CONVENTION OF THE STATES: THE CONSTITUTIONAL CHECK ON THE ABUSES OF FEDERAL POWER

The power of Washington grows at a nearly exponential rate. And while the three branches of the federal government occasionally check and balance each other, all three branches stand in solidarity when it comes to invasions of the powers of the states and the rights of the people. The Founders built a mechanism into the Constitution that gives the States the unilateral authority to reduce and restrain the abuses of power by the government in Washington. With insufficient checks in place, Washington, DC is using spending, debt and regulations in ways that steadily erode power from the States and give it to the federal government.

SESSION II:
1:45 PM – 3:00 PM

FACING THE FUTURE: FINANCING PRODUCTIVE SCHOOLS (A THREE SERIES WORKSHOP)

1: REDESIGNING STATE EDUCATION AGENCIES

After recognizing the complex and subtle nature of school funding problems and the responsible systems in place, the Center on Reinventing Public Education proposed a multi-year applied research and development strategy. This workshop will look at an overview of the problems that have created the need for design reform.

SESSION III:
3:15-4:30PM

A SENSIBLE LAWSUIT SYSTEM: THE FOUNDATION OF A FREE MARKET ECONOMY

The legal infrastructure functions as a check on the capitalist system to ensure that all the actors play fairly. But if the legal system is not functioning properly—if it rewards frivolous litigation and overreaches in punishment, the legal system ceases to serve as a proper check on the economy. The system can create misaligned incentives that sometimes discourage proper activity. The Civil Justice Task Force has developed model policy that would realign incentives and minimize bad behavior. Come learn about reforms geared toward discouraging frivolous lawsuits and fixing loopholes in the system. And pick up a copy of the Civil Justice Task Force's new publication, Lawsuit Reform for Competitive State Economies, while learning about the economic benefits to be reaped when improving the lawsuit system.

SESSION IV:
3:15-4:30PM

FACING THE FUTURE: FINANCING PRODUCTIVE SCHOOLS (A THREE SERIES WORKSHOP)

2: MODELING STATE FUNDING FORMULAS, K-12 ONLINE COURSE PROVIDERS

Over time, education finance system adaptations have resulted in a haphazard and ineffective collection of formulas, programs, incentives, and measurements. While finance systems have been responsive to needs, they have not been strategic. This workshop will discuss effective models for state K-12 funding.

SESSION V:
9:30-10:45AM

YOU CAN, TOO! HOW LAWMAKERS PASSED RIGHT-TO-WORK, MEDICAID AND TAX REFORMS IN THEIR STATES

Across the country, three bold ideas that improve lives are being put into action by legislators. Right-to-Work law, Medicaid reform and tax reduction that is working for citizens has already passed in several states. This workshop will dig into the policy, messaging and coalitions that made these victories possible. Meet the legislators and policy experts that championed these changes and learn how YOU CAN, TOO!

SESSION VI:
9:30-10:45AM

FACING THE FUTURE: FINANCING PRODUCTIVE SCHOOLS (A THREE SERIES WORKSHOP)

3: THE CONCLUSION, GREATEST HITS: DISTRICT FINANCE REFORM

This workshop will focus on the districts and states that have accomplished significant school finance reform and discuss best practices for policymakers.

SESSION VII:
11:00-12:15PM

THE ECONOMIC BENEFITS AND POLITICAL CHALLENGES TO COAL EXPORTS

Trade and exports are critical to our economic growth, job creation and our leading role in the global economy. Export terminal expansion in the Pacific Northwest offers us an opportunity to expand our trade with Asia and the rest of the world, specifically assisting in meeting the fundamental energy needs of strategic allies such as Japan, South Korea and Taiwan. These terminals will also enable growth in U.S. exports of apples, grain, timber and alumina abroad. Panelists will address the economic benefits of exports, the political challenges and the importance of exports to all states in the nation.

SESSION VIII:
9:30-10:45AM

THE ROLE OF ADVANCED ENERGY TECHNOLOGIES IN AMERICA

Advanced coal technologies reduce emissions and provide reliable power generation needed for economic growth. But where do new base-load energy technologies fit into the Administration's climate and energy agenda? Panelists will discuss advanced base-load electric generation, EPA regulations and consumer impacts of current energy policies.

SESSION IX:
9:30-10:45AM

STATEWIDE FULL-TIME VIRTUAL SCHOOLS: THE CASE FOR PARENT CHOICE VS. LOCAL CONTROL

Virtual Schools are increasingly incorporated into education systems across the country. This workshop will not only examine the benefits of virtual schooling options, but will also address how parent choice and local control affect the outcomes of these statewide schools in regards to the students, parents and districts.

SESSION X:
11:00-12:15AM

THE VALUE OF MEDICAL INNOVATION

Advances in medical innovation are leading to longer lives, better health, more productivity and lower health care costs. In the midst of a changing health care environment, it is important for policymakers to understand the overall value of medical innovation. This workshop will provide a glimpse at how these advancements are revolutionizing the treatment of cancer, how the private, public and non-profit sectors are collaborating to bring new, innovative treatments to market and the unique role policymakers play in ensuring that the U.S. remains at the forefront of medical innovation.

8/10 Join Illinois State Representative Tom Morrison and US Congressman Randy Hultgren, IL in an informal inclusive Prayer Breakfast. Inspirational song, reports from State Legislators on their State's Prayer Breakfast activities, and Message on our Country's spiritual heritage from Congressman Hultgren. **All attendees welcome.**

ALEC 40TH ANNUAL MEETING

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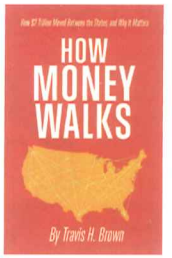

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Thank You.

ALEC American Legislative Exchange Council

LIMITED GOVERNMENT • FREE MARKETS • FEDERALISM

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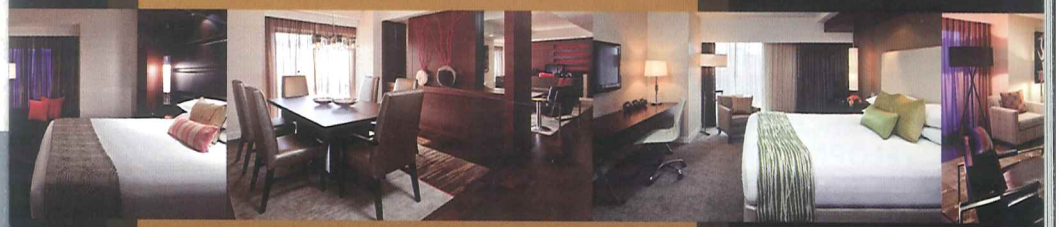
WASHINGTON, D.C.

STATES & NATION
POLICY SUMMIT

This year's event will take place in the newly renovated Grand Hyatt in Washington DC!



Every hotel room has been completely remodeled and updated; you won't want to stay anywhere else.

ALEC

CIVIL JUSTICE TASK FORCE MEETING

The Task Force will consider updates to the Prejudgment and Post-Judgment Interest Act and will discuss possible reforms to the Punitive Damages Standards Act. We will also host a variety of exploratory presentations on issues such as settlements between regulatory agencies and interest groups that end up advancing regulation without going through the legislature and fraud and double-dipping in the asbestos litigation industry. Task Force members will discuss SLAPP lawsuits and how to balance free speech with legitimate legal claims. A discussion will feature how Florida has worked to reform their standards of admitting expert witnesses, and another discussion will highlight recent U.S. Supreme Court decisions that impact civil justice reform.

COMMERCE, INSURANCE AND ECONOMIC DEVELOPMENT TASK FORCE MEETING

The Commerce, Insurance and Economic Development Task Force will consider model policy on temporary help unemployment insurance as well as amendments to the existing "Occupational Licensing Relief and Job Creation Act." Task Force members will hear from former Milwaukee mayor and president of the Congress for the New Urbanism John Norquist and Mercatus Center senior research fellow Matthew Mitchell as well as presentations on catastrophe reinsurance and fee based lending laws for small dollar loans. The Task Force will also consider model policies scheduled to sunset at the end of the year.

COMMUNICATIONS AND TECHNOLOGY TASK FORCE MEETING

With nearly 200 members representing all parts of the country and every segment of industry, the Communications and Technology Task Force believes that constant, dynamic innovation in communications and technology presents numerous complexities that defy traditional public policy prescriptions. To help policymakers understand the changes underway in the 21st century economy, the Task Force brings together state legislators, private industry, and outside experts to develop public policies that will promote economic growth, freedom of technology, and innovation in the states. The Task Force will hear from regulators, legislators, and noted experts in law and policy about current hot issues in broadband, privacy, and technology-based innovation. Additionally, the Task Force will consider model policy that aims to protect privacy, grow e-commerce, and protect the states against cyber threats.

EDUCATION TASK FORCE MEETING

The Education Task Force will kick off its meeting with informative presentations on School Choice and Digital Learning, as well as a discussion of five pieces of model legislation up for consideration: the Student Data Accessibility, Transparency and Accountability Act; the Great Schools Tax Credit Program Act (Scholarship Tax Credits); the Honest Transcript Act; the Informed Student Document Act; and the Collegiate Learning Assessment Act. These model policies aim to address elementary, secondary and higher education issues, with special attention to school accountability, school choice and data transparency. The Task Force will also consider several model bills up for sunset review, covering a broad range of topics from charter schools to teacher quality and compensation reform.

ENERGY, ENVIRONMENT AND AGRICULTURE TASK FORCE MEETING

The Energy, Environment and Agriculture Task Force will be voting on five pieces of model policy: the Resolution in Opposition to a Carbon Tax, the Resolution in Support of Electric Power Grid Modernization Principles, Pre-emption of Local Agriculture Laws Act, The Market-Power Renewables Act and the Renewable Energy Credits Act. Task Force presentations will cover federal lands, bans on hydraulic fracturing, EPA regulations, nuclear energy and offshore energy potential.

HEALTH AND HUMAN SERVICES TASK FORCE MEETING

The Health and Human Services Task Force will meet to discuss the continuing challenges federal health reform presents to the states as implementation begins. The Task Force will also discuss trends in managed care and medical malpractice reform, and will receive an update on outstanding lawsuits against the Affordable Care Act. Several proposed model policy will be considered, including legislation on cash payments, exchange subsidies, Medicaid block grants, consultations, oral health, and the negative impact of rate-caps. Task Force members will also consider several policies scheduled for sunset review.

INTERNATIONAL RELATIONS TASK FORCE/FEDERAL RELATIONS (FEDERALISM) WORKING GROUP MEETING

The International Relations Task Forcee will address some of the most significant issues facing our nation. Draft model policy on domestic UAS (drone) use; counterproductive export restrictions on high-tech, LNG and coal; challenges in the US-India trade relationship and economic opportunities with the EU and Taiwan will be considered. An ALEC-wide statement of principles on cybersecurity will round out the international half of the meeting, and overseas guests will provide additional perspectives and insights. We will begin exploration of these topics at the National Security and Intellectual Property Subcommittee meetings Wednesday morning. The Federalism half of the agenda is equally consequential as we define a national strategy to check federal government overreach and restore the Constitutionally-prescribed balance of power between the states and the national government. Consideration of model federalism policy as well as presentations by those spearheading these initiatives are on the agenda. Join us for the Federalism Subcommittee Meeting Wednesday morning to be part of the preliminary discussion.

JUSTICE PERFORMANCE PROJECT MEETING

The Justice Performance Project is a new initiative focused on delivering the best criminal justice results for taxpayer dollars. The Project will consider model policy on asset forfeiture reporting requirements as well as on judicial discretion to grant orders of nondisclosure in low-level drug possession cases. Members will hear presentations on a variety of topics including evidence-based practices and a recap of criminal justice reforms in the 2013 session. Project members will also consider model policies scheduled to sunset at the end of the year.

TAX AND FISCAL POLICY TASK FORCE MEETING

The Tax and Fiscal Policy Task Force continues to lead the way in developing free-market solutions for state fiscal problems. From the latest updates on federal fiscal policy to state tax reform, presentations will address a wide variety of critical policy issues. Members will hear presentations from nationally recognized fiscal and pension policy experts, such as Stephen Moore of *The Wall Street Journal* and Dr. Richard Vedder of Ohio University, and will be introduced to a new publication from the Task Force and Center for State Fiscal Reform on government pension reform. Task Force members will also discuss and vote on new proposed model policy on Tax and Fiscal issues and consider several policies which are up for their five year review.

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SEN. BARRY LOUDERMILK, GEORGIA

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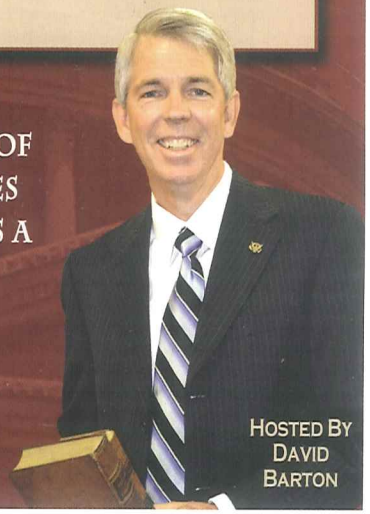
LEGISLATORS CONFERENCE
NOVEMBER 14-17, 2013
DALLAS, TEXAS

STATE & COUNTY OFFICIALS ARE INVITED TO JOIN US FOR 3 DAYS OF FELLOWSHIP AND REJUVENATION AS NATIONAL EXPERTS ADDRESS PUBLIC POLICY ISSUES WITHIN THE FRAMEWORK OF A BIBLICAL AND CONSERVATIVE WORLDVIEW

FOR SPEAKERS, TOPICS AND OTHER DETAILS VISIT US IN THE EXHIBIT HALL #109 OR AT 800-263-9529 OR PROFAMILY.COM

"THIS CONFERENCE DOES A BETTER JOB OF CONVEYING OUR FOUNDING PRINCIPLES THAN ANY I'VE ATTENDED. IT PROVIDES A WEALTH OF INFORMATION ON HOW TODAY'S CHALLENGES SHOULD BE ADDRESSED USING THOSE FOUNDING PRINCIPLES."
SEN. ALAN HAYS, FLORIDA



HOSTED BY DAVID BARTON

Chicago is rich in history and culture. Kid's Congress will offer the children an authentic Chicago experience. Our program includes history, highlights and discovery of the best Chicago has to offer. Children will get the chance to learn about and see some of Chicago's greatest sights, meet new friends, and visit with old ones. What a perfect way to enjoy a family trip!

Overall Schedule

TUE. 8/6
Noon – 6:00 p.m. (Registration Only)

WED. 8/7
7:30 a.m. – 6:00 p.m.
&
6:00 p.m. – 10:30 p.m.

THU. 8/8
7:30 a.m. – 6:00 p.m.
&
6:00 p.m. – 10:30 p.m.

FRI. 8/9
7:30 a.m. – 6:00 p.m.
&
6:00 p.m. – 10:30 p.m.

ALEC Kids Congress

Welcome to the Windy City

Tuesday, August 6–Friday, August 9, 2013

ACCENT on Children's Arrangements, Inc. will provide exciting children's programs for the ALEC 40th Annual Meeting. The children and young adults in the program will be entertained and cared for all day with activities tailored to meet their needs. Please note that these programs are for children only. Parents and/or caretakers are not allowed to accompany the child(ren) in the camp or on off-site programs. The American Legislative Exchange Council can offer parents a safe and secure, child-pleasing and educational experience for their children.

All children 6 months through 17 years old are welcome to participate and will have special age-oriented activities planned for them. Scheduled activities (art &crafts projects, active games and much, much more) will take place at the on-site center. Children ages 7-17 will have the opportunity to participate in the educational youth tours, allowing them to experience the diversity of Chicago, IL. The tours will departs and return to the on-site Activity Center each day.

The children will be divided into groups for different age-appropriate activities. This is for the safety and security of the children.

- Junior Representatives: Ages 6 months to 6 years
- Representatives: Ages 7 – 12 years*
- Senators: Ages 13 – 17 years

*please note: although the Representatives and Senators have the same schedule, each age group will have their own staff assigned to them and they will be within a group with just their peers

Breakfast, lunch and dinner will be paid for by ALEC and provided at the following times in the Activity Center. However, these times are subject to change.*

- Breakfast will be served from 7:30am – 9:00am
- Lunch will be served from 11:30am – 1:00pm
- Dinner will be served from 6:00pm – 7:30pm

*Please note that meals are included in the tour program

SCHEDULE OF EVENTS

SCHEDULES ILLUSTRATED BY AGE GROUPS BELOW*

**Please note that this is a tentative schedule of events and is subject to change. ACCENT has based the tours on 15 children collectively.*

Junior Representatives (Ages 6 months – 6 years)

WED. 8/7

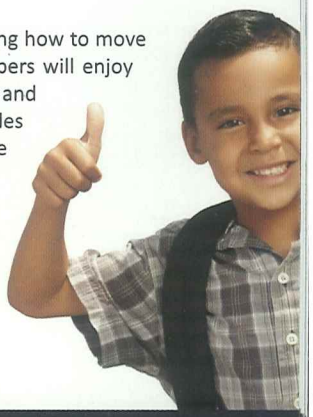
7:30 a.m. Congress Opens
7:30 a.m. – 9:00 p.m. "Ocean Commotion"

Activity Center
Today we will experience underwater adventures. Have you ever wondered what a submarine does? Or how a mermaid can swim? With so many things to learn today, we will swim into an adventure of underwater creations. Children can show off their creativity as they design stuffed paper fish and other crustacean creations. Compete in a crab relay as we learn about crabs, sharks, and other underwater animals. How fast can you move on all fours? Ask as many questions as you like, as we end the day watching a favorite underwater movie! *Breakfast, lunch and dinner are included.*

THU. 8/8

7:30 a.m. Congress Opens
7:30 a.m. – 9:00 p.m. "Wonders of the Sea"

Activity Center
Our young aquatic scientists will get their day started by exploring how to move like a fish, crab, or a seahorse in songs and finger plays. Campers will enjoy learning all about the world beneath them through crafts, games and stories. At the end of the day, we'll create a large mural and tell tales of our ocean adventures. But the fun doesn't stop here, next we will create land animals such as snakes, camels, and alligators! Enjoy your very own **animal show** as we are visited by a petting zoo! Learn about the hiss of a snake, or the bite of an alligator, either way, this is one land adventure you don't want to miss! *Breakfast, lunch and dinner are included.*



FRI. 8/9

7:30 a.m. Congress Opens
7:30 a.m. – 9:00 p.m. "Deep Sea Adventures"

Activity Center
Today we will continue our Underwater theme by learning about the whales, dolphins and other marine life. We will create murals, design our very own puzzles and much more as we delve into our learning sessions! Children will have a blast as they create their very own edible aquarium! With so much fun to be had, this is one day you don't want to miss! *Breakfast, lunch and dinner are included.*

Representatives (Ages 7 – 12 years)

Senators (Ages 13 – 17 years)

WED. 8/7

7:30 a.m. Congress Opens
7:30 a.m. – 11:00 a.m. Activity Center

The Center will provide a meeting place for the Representatives to meet and greet each other on our first day of Kids Congress before heading out for the day. *Breakfast is included.*

10:00 a.m. – 5:00 p.m.
"Willis Tower and Navy Pier"
We will start off today's adventure with a bird's eye view! We'll make a trip up to the top of the Willis Tower 1,353 feet above Chicago's busy streets. Here we will be able to pick out Chicago landmarks such as Navy Pier, Marina Towers and Soldier Field. After flying high we will enjoy Chicago deep dish pizza at the famous Giordano's!

After Giordano's, we'll head over to the famous Navy Pier Park. At the park, we will ride a gondola on the 150-foot-high Ferris wheel and jump on one of the many animals on the musical carousel! We will also play an 18-hole round of miniature golf that has Chicago-themed landscaping at each hole. These are just a few of the many rides and attractions at the pier! After we explore the park, we'll watch a special IMAX show to round out our day! *Lunch included*

6:00 p.m. – 10:00 p.m. "Games Galore!"

Dave & Buster's Party Adventure
Test your gaming skills at Dave & Buster's, a restaurant and entertainment facility home to more than 200 different games and simulators including video, carnival and coin games.

With favorites such as PacMan, Jurassic Park and Need for Speed car racing, as well as Super Trivia and PGA, there's plenty to keep you entertained for hours! *Dinner is included.*

THU. 8/8

7:30 a.m. Congress Opens
7:30 a.m. – 9:00 a.m. Activity Center

Before our day's adventure, have breakfast and chat with friends in the Center. *Breakfast is included.*

10:00 a.m. – 5:00 p.m. "Thrills and Chills!"

Six Flags Great America
Six Flags Great America is full of exciting and adrenaline pumping rides and attractions. In Wiggles World, young children can climb aboard Captain Feathersword's pirate ship and command a crew to the ends of the earth. If they're feeling adventurous, they can pilot airplanes at "Big Red Planes." Fly with one of your favorite superheroes on "Batman: The Ride," the world's first inverted outside-looping roller coaster, or soar above the skyline on a royal balloon ride over the park. Ride the double-decker grand Columbia Carousel, which stands ten stories high and gives children a magnificent view of the surrounding areas. There's plenty to choose from as the possibilities are endless! *Lunch is included.*

6:00 p.m. – 10:30 p.m. "Travel Through Time"

Medieval Times Dinner & Jousting Tournament
Travel back in time to the days of yore with knights, princesses and castles. You'll be greeted by the king and his daughter, and led to a pavilion to enjoy a delicious feast. Watch a jousting tournament, which is sure to be one of the most exciting experiences you'll ever have! The knights will battle it out atop their majestic steeds, as well as fight on foot, until a champion is declared! *Dinner is included.*

FRI. 8/9

7:30 a.m. Congress Opens
7:30 a.m. – 9:00 a.m. Activity Center

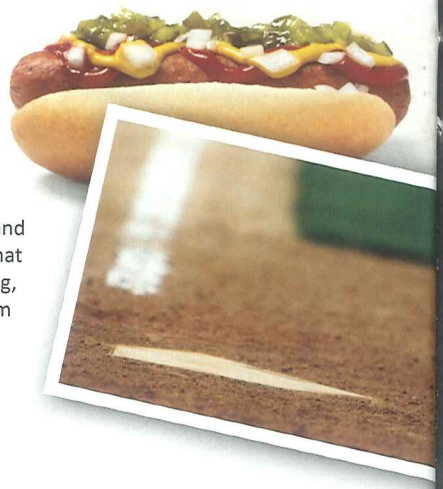
Representatives can gather in the Center to mingle before heading out to "explore!" *Breakfast is included.*

10:00 a.m. – 5:00 p.m. "Sports Spectacular"

Soldier's Field and Wrigley Field
Go behind the field and explore the facilities where some of the greatest football and baseball players play two of America's favorite pasttimes. We will first go to Soldiers Field where we will tour where the Chicago Bears throw touchdowns

and run the football. Next, we will have lunch at Slugger's in Wrigleyville and eat lunch, play games and watch sports on the big screens. After lunch we will walk to Wrigley Field and tour the facility where the Chicago Cubs hit home runs. By the end of the day you will be a sports expert! *Lunch included.*

6:00 p.m. – 10:30 p.m. "At the Old Ball Game"
Chicago White Socks Game



"And its ONE, TWO, THREE strikes you're out at the old ball game!" Join the Chicago White Socks for a fun filled night watching America's favorite pastime. Enjoy an exciting matchup between the White Socks and the Minnesota Twins at the U.S. Cellular Field. And what baseball game would be complete without a hotdog, chips and a drink? Get comfortable while the home team entertains you before you are OUTTA there!
Dinner included.

**based upon availability*

YOUCANTOO!

How Lawmakers Passed Right-to-Work, Medicaid and Tax Reforms in Their States

Workshop on Thursday, August 8th, at 9:00AM

Join successful legislators who have reformed Medicaid, reduced taxes, and enacted right-to-work laws.

Across the country, three bold ideas that improve lives are being put into action by legislators. Right-to-Work law, Medicaid reform and tax reduction that is working for citizens has already passed in several states. This workshop will dig into the policy, messaging and coalitions that made these victories possible. Meet the legislators and policy experts that championed these changes and learn how YOU CAN, TOO!

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Your constituents deserve the best in oral health care.

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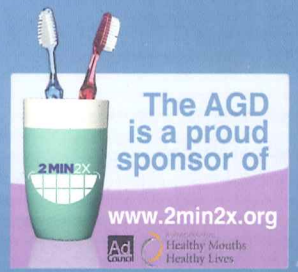
Visit Booth 106 to learn more about the Academy of General Dentistry (AGD) and receive recommendations for cost-effective oral health care solutions aimed at increasing oral health literacy and patient activation.

General Dentists and the AGD
A general dentist is the primary oral health care provider for patients of all ages and is responsible for the diagnosis, treatment, management, and overall coordination of services related to patients' oral health needs. The AGD is a professional association of 38,000 general dentists dedicated to providing quality dental care and oral health information to the public.

For more information about the AGD and its advocacy efforts, contact the AGD's advocacy department by calling 888.AGD.DENT (888.243.3368), ext. 4321, or emailing *advocacy@agd.* Learn more at *www.agd.org.*



THE EXHIBITION HALL

Features many, many companies and organizations with representatives from all over the United States and even a few other countries. This year's exhibition hall provides a unique opportunity for attendees to collaborate with key industry leaders and private sector partners. ALEC has also created a space for you to relax and check your email or conduct important business in the Lounge at the far end of the Exhibition Hall.

Exhibition Hours

Wednesday, August 7	*Thursday, August 8*	*Friday, August 9*
9:30 a.m. – 5:00 p.m.	9:30 a.m. – 5:00 p.m.	9:30 a.m. – 2:00 p.m.

ACTIVITIES: Visit the exhibit booths to fill your welcome bag with free treats and prizes. Enjoy light snacks on Wednesday afternoon in the exhibit hall.

EXHIBITION PASSPORT

Back by popular demand! Get your 2013 Exhibition Passport, visit all of the exhibitor booths on the card and enter to win prizes. Drop your completed card in the designated box at the Registration Desk by 11:00am on Friday, August 9. **Drawings will take place at the Thursday and Friday Plenary Lunches, so be sure to visit the exhibit booths early**. Winners do not need to be present at the time of the drawing to win.

PRIZES

THURSDAY
Nikon - D3100 Digital SLR Camera
- 18-55mm VR Lens

FRIDAY
Lenovo - Yoga Ultrabook Convertible 11.6" Touch-Screen Laptop
- 4GB Memory
- 128GB SSD

GIFT CARDS
A variety of Gift Cards will also be given out after the grand prize drawings each day!

ACADEMY OF GENERAL DENTISTRY — 106

The Academy of General Dentistry is the second largest dental association in the world and the only professional society which exclusively represents the interests of general dentists. General dentists are the gate keepers for oral health. AGD members distinguish themselves through their commitment to continuing education.

Scott Skorski
Dental Board & Professional Relations Coordinator
Academy of General Dentistry
211 E. Chicago Avenue, Suite 900
Chicago, IL 60611-1999

ALLIANCE DEFENDING FREEDOM — 113

Alliance Defending Freedom is an alliance-building legal ministry that advocates for the right of people to freely live out their faith. Alliance Defending Freedom provides free legal representation to state officials/legislators, including free legal analysis and testimony on bills, in defense of laws that protect or advance religious liberty, marriage and the family, and the sanctity of life.

801 G St. N.W., Suite 509
Washington, D.C. 20001
Phone: 1-800-835-5233
www.alliancedefendingfreedom.org

ALLIANCE OF HEALTHCARE SHARING MINISTRIES — 133

AMERICAN ENTERPRISE INSTITUTE — 104

The American Enterprise Institute is a community of scholars and supporters committed to expanding liberty, increasing individual opportunity and strengthening free enterprise. Founded in 1938, AEI pursues these unchanging ideals through independent thinking, open debate, reasoned argument, facts and the highest standards of research and exposition. Without regard for politics or prevailing fashion, we dedicate our work to a more prosperous, safer and more democratic nation and world.

Daniel Rothschild
Director of External Affairs
Daniel.rothschild@aei.org
202-862-7155

AMERICAN FEDERATION FOR CHILDREN — 120

The American Federation for Children (AFC) seeks the fundamental transformation of public education through parental choice. We believe public education must be defined as providing families, particularly low-income families, with the public funding they need to choose the education they determine is best for their children.

Randan Swindler
Director of External Affairs
RSwindler@FederationForChildren.org
202-280-1990

AMERICAN OPTOMETRIC ASSOCIATION 129

Founded in 1898, the American Optometric Association is the premier authority in the profession advocating to help our members meet the eye and vision care needs of the public. Doctors of Optometry provide two-thirds of all primary eye care in the United States. Optometrists examine, diagnose, treat, and manage diseases, injuries, and disorders of the visual system, the eye and associated structures, as well as identify related systemic conditions affecting the eye.

Sherry L. Cooper
Associate Director, State Government Relations
American Optometric Association
243 N. Lindbergh Blvd FL 1
Saint Louis, Missouri 63141
800-365-2219, Ext. 4266 • www.aoa.org

ENERGY TOMORROW 141

The American Petroleum Institute (API) is the only national trade association that represents all aspects of America's oil and natural gas industry. Our more than 500 corporate members, from the largest major oil company to the smallest of independents, come from all segments of the industry. They are producers, refiners, suppliers, pipeline operators and marine transporters, as well as service and supply companies that support all segments of the industry.

1220 L Street, NW
Washington, DC 20005-4070
202-682-8000 • www.api.org

AMERICANS FOR TAX REFORM 135

Americans for Tax Reform opposes all tax increases as a matter of principle. We believe in a system in which taxes are simpler, flatter, more visible, and lower than they are today. The flagship project of ATR is the Taxpayer Protection Pledge, a written promise by legislators and candidates for office that commits them to oppose any effort to increase income taxes on individuals and businesses.

Americans for Tax Reform
722 12th Street, NW
Fourth Floor
Washington, DC 20005
Office: 202-785-0266
www.atr.org

AMERICANS UNITED FOR LIFE 130

Americans United for Life serves as the legal architect of the pro-life movement whose vision is a nation in which everyone is welcomed in life and protected in law. AUL is accumulating victories, building momentum, and advancing a culture of life in America.

Emily Minick
Government Affairs Coordinator
www.aul.org
202-289-1478
info@aul.org

AMERICA'S CREDIT UNIONS 125

Nearly 95 million Americans choose credit unions as their financial institution. The Credit Union National Association and affiliated state associations represent almost 90% of America's credit unions. Credit unions are not-for-profit cooperatives providing affordable financial services to people from all walks of life. Credit unions are a smarter choice for consumers. For more information visit www.cuna.org or www.aSmarterChoice.org.

Credit Union National Association
601 Pennsylvania Ave., NW
Suite 600 – South Building
Washington, DC 20004
800-356-9655
Patricia Sowick
SVP, League Relations

AUTISM SPEAKS 134

CMS INC. 124

Campaign Marketing Strategies leverages its telemarketing and data enhancement capabilities for conservative and Republican campaigns and liberty, free-market, and pro-family causes. Whether you are a candidate for city council or President or you are running a public policy or issue campaign, Campaign Marketing Strategies can manage your telemarketing projects from start to finish.

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Arlington, VA 22201
Chris Cupit, President
800-CMS-0030

CAPITOL COMMISSION 107

Capitol Commission exists, not to reform society through political influence or legislation, but to be a vehicle of God in transforming the hearts and lives of elected officials through the power of the gospel of Jesus Christ. Our State Minister's role is to be a pastor to all who serve within the political arena.

Jim Young, President
2600 Fairview Road
Raleigh, North Carolina 27608
Office: 919.803-4646
Fax: 919-831-1122
Cell: 919-630-5975
E-mail: jim.young@capitolcom.org
www.capitolcom.org

CATO INSTITUTE 137

The Cato Institute is a public policy research organization dedicated to the principles of individual liberty, limited government, free markets and peace. Its scholars conduct independent, nonpartisan research on a wide range of policy issues. Using all means possible -- from blogs, op-eds and TV appearances, to research reports, speaking engagements, and books -- the Cato Institute works vigorously to present citizens with incisive and understandable analysis.

Heather Curry
External Affairs, Cato Institute
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Direct: 202-216-1406
1000 Massachusetts Ave, NW
Washington, DC 20001

CENTER FOR COMPETITIVE POLITICS 131

The Center for Competitive Politics is a nonpartisan, nonprofit organization that promotes and defends the First Amendment political rights of speech, assembly, and petition by opposing campaign finance regulation, taxpayer-financed political campaigns, and unconstitutional burdens on citizens' right to support the candidates and causes of their choice. The Center is the nation's largest organization dedicated solely to protecting First Amendment political speech rights.

Center for Competitive Politics
124 S. West Street
Suite 201
Alexandria, VA 22314
703-894-6800
www.campaignfreedom.org

COALITION OF IGNITION INTERLOCK MANUFACTURERS 142

CONGRESSIONAL SPORTSMEN'S FOUNDATION 103

The Congressional Sportsmen's Foundation (CSF) is a non-partisan, non-profit organization that works with leading outdoor industries and conservation organizations to promote, protect and advance the rights of hunters and anglers at all levels of government.

Congressional Sportsmen's Foundation
110 North Carolina Avenue, SE
Washington, DC 20003
Phone: 202-543-6850
Fax: 202-543-6853
Web: www.sportsmenslink.org
Email: csf@sportsmenslink.org

CQ ROLL CALL 119

CQ Roll Call, an Economist Group business, delivers market-leading legislative and regulatory tracking (StateTrack) and online advocacy tools (Engage) for state policy professionals.

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Director, Product Development – StateTrack
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Direct: 202-650-6435
Email: davidmeyers@cqrollcall.com
Twitter: @CQStateTrack

EMDEON 118

Emdeon is a proven provider of claims, payment, clinical exchange and fraud and abuse management solutions that increase efficiencies through intelligent transaction services. Emdeon helps government entities do more with less by streamlining processes and reducing administrative costs while lowering the overall cost of healthcare.

Robin Kingston, Vice President, Government Markets
757-619-2194
rkingston@emdeon.com

EPPC'S AMERICAN RELIGIOUS FREEDOM PROGRAM 132

EPPC's American Religious Freedom Program is devoted to protecting and strengthening all Americans' God-given and constitutional religious freedoms. ARFP brings together individuals and organizations of all religious faiths, regardless of ideology or political affiliation. The program fights the trend to delegitimize religious expression in public life, defending Americans' ability to live out their religious beliefs beyond the walls of their places of worship. Working in Congress and the state legislatures, ARFP promotes initiatives and caucuses to protect religious freedom.

Brooke Cook
Program Coordinator
American Religious Freedom Program
1730 M Street, NW, Suite 910
Washington, DC 20036
(202) 682-1201 • www.eppc.org

Foundation for Educational Choice 114

The Friedman Foundation for Educational Choice is a 501(c)(3) nonprofit and nonpartisan organization, solely dedicated to advancing Milton and Rose D. Friedman's vision of school choice for all children. Through research, education, and outreach, the Friedman Foundation for Educational Choice promotes school choice as the most effective and equitable way to improve the quality of K-12 education in America.

The Foundation for Educational Choice
One America Square, Suite 2420
Indianapolis, IN 46282

Phone: 317-681-0745
Fax: 317-681-0945 • www.edchoice.org

GENERATION OPPORTUNITY 140

Generation Opportunity is a national organization of young Americans com-

mitted to empowering our generation through greater liberty. We launch several campaigns around issues young people care about, we track important national data like unemployment and debt/prosperity rates for our generation, and we serve as a voice in D.C. representing all young people concerned about the future.

Terence D. Grado
Director of National and State Policy
Generation Opportunity
202-746-4500
Terence@generationopportunity.org
www.generationopportunity.org

THE HEARTLAND INSTITUTE 111

The Heartland Institute (heartland.org) is a national nonprofit research and education organization based in Chicago. Founded in 1984, the mission of The Heartland Institute is to discover, develop, and promote free-market solutions to social and economic problems. Such solutions include parental choice in education, choice and personal responsibility in health care, market-based approaches to environmental protection, privatization of public services, and deregulation. Heartland has gained the endorsement of some of the top scholars, thinkers and politicians in the world – including Nobel Laureate Milton Friedman, Czech Republic President Vaclav Klaus, and conservative Sen. Jim DeMint (R-SC).

The Heartland Institute
One South Wacker Drive, #2740
Chicago, IL 60606
Phone: 312-377-4000
Fax: 312-377-5000
www.heartland.org

HERITAGE FOUNDATION 127 & 128

The Heritage Foundation, founded in 1973, is a research and educational institute, a "think tank," whose mission is to formulate and promote conservative public policies based on the principles of free enterprise, limited government, individual freedom, traditional American values, and a strong national defense. With more than 710,000 members, The Heritage Foundation is now the most broadly supported think tank in America.

214 Massachusetts Ave., N.E.
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Phone: 202-546-4400
www.heritage.org

K12, INC. 108

K12 Inc., a technology-based education company, is the nation's largest provider of proprietary curriculum and online education programs for students in kindergarten through high school. Using 21st century tools to prepare 21st century students, K12 provides new options for students to learn in a flexible and innovative way, at an individualized pace. K12 provides curriculums and academic services to public and private online schools and districts, traditional classrooms, blended school programs, and directly to families. K12 is accredited through AdvancED, the world's largest education community. Additional information on K12 can be found at www.K12.com

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Bruce B. Brownson
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LEADERSHIP INSTITUTE 118

MANHATTAN INSTITUTE 100

For over 30 years, the Manhattan Institute has been an important force in shaping American political culture and developing ideas that foster economic choice and individual responsibility. We have supported and publicized research on our era's most challenging public policy issues and our work has won new respect for market-oriented policies and helped make reform a reality. Located in New York City, the Manhattan Institute produces ideas that are both literally and figuratively outside the Beltway

Kasia Zabawa
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MERCATUS CENTER AT GEORGE MASON UNIVERSITY 115

For over 25 years, the Mercatus Center at George Mason University has been the world's premier university source for market-oriented ideas—bridging the gap between academic ideas and real world problems.

A university-based research center, Mercatus works to advance knowledge

about how markets work to improve our lives. Our mission is to generate knowledge and understanding of how institutions affect the freedom to prosper and find creative solutions to overcome barriers that prevent individuals from living free, prosperous, and peaceful lives. The Mercatus Center is located on George Mason University's Arlington campus and is a 501(c)(3) tax-exempt organization.

James C. Musser
Director of Economic Education
Mercatus Center at George Mason University
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Arlington VA, 22201
Phone: 703-993-9673
Email: jmusser@gmu.edu

NATIONAL RIFLE ASSOCIATION INSTITUTE FOR LEGISLATIVE ACTION

101 & 102

The National Rifle Association Institute for Legislative Action is the arm of the NRA that lobbies to protect our Second Amendment rights and hunting heritage.

Web site: www.nraila.org
Phone: 800-392-8683

NATIONAL RIGHT TO LIFE COMMITTEE, INC.

121 & 122

National Right to Life is the nation's largest right-to-life, single-issue, grassroots organization. NRLC and its 50 state affiliates and 3,000 local chapters are involved in the legal activities of education, legislation, and political activity.

National Right to Life Committee, Inc.
512 Tenth St, NW
Washington, DC 20004
Phone: 202-626-8800
www.nrlc.org

NATIONAL RIGHT TO WORK

116

The National Right to Work Committee is dedicated to the principle that all Americans must have the right to join a union but none should ever be forced to affiliate with a union in order to get or keep a job. The Committee combats compulsory unionism through an aggressive program designed to mobilize public opposition to compulsory unionism and enlist public support for Right to Work legislation.

National Right to Work Committee
8001 Braddock Road, Suite 500
Springfield, VA 22160
http://www.nrtwc.org
Phone: 800-325-7892
Fax: 703-321-7342

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Director of Legislation

Greg W. Mourad
Vice President for Legislation

PROFAMILY LEGISLATIVE NETWORK

109

PFLN serves hundreds of pro-family state legislators, linking them with colleagues, experts, and pro-family legislation from other states, providing sample legislation, expert testimony, and research. PFLN specializes in over a dozen issues ranging from religious liberties to economic policy, from bio-ethics to marriage—all from a conservative Judeo-Christian viewpoint.

Kristine Stedman, Executive Director
ProFamily Legislative Network
(A subdivision of David Barton's WallBuilders)
Phone: 800-263-9529
Email: kristine@profamily.com
www.profamily.com

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SAVE OUR STATES

123

The Freedom Foundation's Save Our States program defends constitutional federalism. Our current focus is on protecting the state-by-state presidential election process from the dangerous national popular vote interstate compact, which would subvert federalism and increase the risk of fraud in presidential elections.

Trent England
Director of Save Our States and Executive Vice President
Freedom Foundation
P.O. Box 552
Olympia, Washington 98507
360-956-3482 • SaveOurStates.com and myFreedomFoundation.org

STATE POLICY NETWORK

105

State Policy Network is the capacity building service organization for America's free market, state-focused think tank community. We advance a free society by providing leadership development, management training and networking opportunities for think tank professionals and by promoting strategic partnerships among market-oriented organizations.

Contact: Kathleen O'Hearn, Director of Coalitions
Cell: 979-575-8190 • ohearn@spn.org

TAIPEI ECONOMIC AND CULTURAL REPRESENTATIVE OFFICE

139

Taipei Economic and Cultural Representative Office (TECRO) is the Republic of

China's principal representative office in the US with the mission to represent the government and people of the Republic of China (Taiwan) and to promote the longstanding friendship and mutually beneficial relations between Taiwan and the United States.

TECRO oversees 12 offices known as Taipei Economic and Cultural Offices, in Atlanta, Boston, Chicago, Guam, Honolulu, Houston, Kansas City, Los Angeles, Miami, New York, San Francisco, and Seattle.

Dr. Pu-Tsung King, Representative
4201 Wisconsin Avenue, N.W.
Washington, DC 20016
202-895-1800

TRUTH IN ACCOUNTING 110

Governments are unaccountable, because they use accounting gimmicks to hide financial realities. Founded in 2002, Truth in Accounting assesses financial truths for all 50 states. From fiscal year 2009, its yearly "The Financial State of the States" summarizes both assets and liabilities including pension and retirement health liabilities. Results are shown as the "Taxpayer Burden," the amount for which each state's individual taxpayer is responsible. To make these results available to citizens, the press, legislators and staff, think tanks and analysts, Truth in Accounting has created a State Data Lab web site, http://www.statedatalab.org/ providing context for its analysis with external economic and demographic data, all accessible via a user-friendly graphics interface.

Donna Rook
President, StateDataLab.org
Truth in Accounting
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Chicago, IL 60661
drook@statedatalab.org
(773) 525-2919

RIGHT ON CRIME 136

Right On Crime is a national criminal justice reform campaign led by the Texas Public Policy Foundation, one of America's leading free-market think tanks. The campaign promotes the conservative position on criminal justice and highlights the growing support among conservatives for effective criminal justice reforms. In addition to mobilizing conservative leaders, Right On Crime advances policy ideas that prioritize transparency, justice, treatment, community, and limited government. Signers of the Right on Crime Statement of Principles include Jeb Bush, William Bennett, Newt Gingrich, Grover Norquist, Ed Meese, and J.C. Watts.

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Texas Public Policy Foundation
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www.texaspolicy.com
www.rightoncrime.com

U.S. ENGLISH 117

U.S. English, Inc. is the nation's oldest, largest citizens' action group dedicated to preserving the unifying role of the English language in the United States. Founded in 1983 by the late Senator S.I. Hayakawa, an immigrant himself, U.S. English now has 1.8 million members nationwide.

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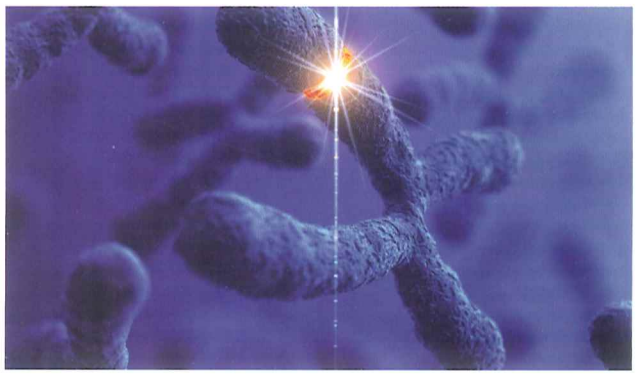

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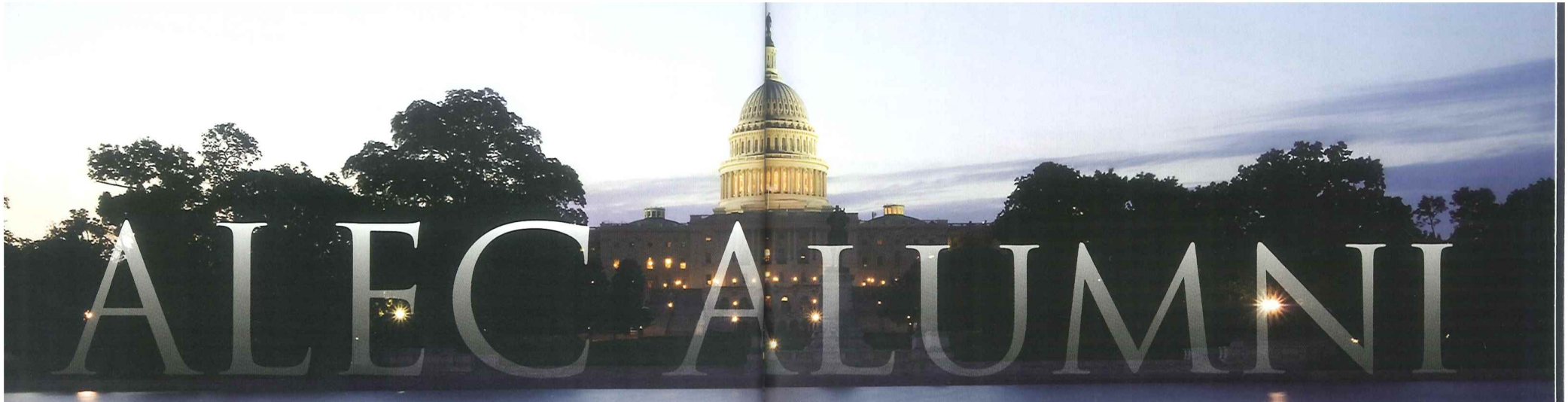
Arthur B. Laffer is the founder and chairman of Laffer Associates, an economic research and consulting firm. As a result of Dr. Laffer's economic insight and influence in starting a worldwide tax cutting movement during the 1980s, many publications have named him The Father of Supply Side Economics. He is a founding member of the Congressional Policy Advisory Board, which assisted in forming legislation for the 105th, 106th, and 107th Congresses. Dr. Laffer served as a member of President Reagan's Economic Policy Advisory Board for both of his two terms. In March 1999, he was noted by Time Magazine as one of "the Century's Greatest Minds" for his invention of the Laffer curve, which has been called one of "a few of the advances that powered this extraordinary century." He has received many awards for his economic research including two Graham and Dodd Awards from the Financial Analyst Federation. He graduated from Yale with a Bachelor's degree in economics in 1963 and received both his MBA and Ph.D. in economics from Stanford University.

Stephen Moore
Stephen Moore joined *The Wall Street Journal* as a member of the editorial board and senior economics writer on May 31, 2005. He splits his time between Washington D.C. and New York, focusing on economic issues including budget, tax, and monetary policy. Moore has been a frequent contributor to WSJ over the years, and is previously known as the founder and former president of the Club for Growth, which raises money for political candidates who favor free-market economic policies. He left that position in 2004. Just prior to coming to WSJ, Stephen was president of a new organization, the Free Enterprise Fund. Over the years, Moore has served as a senior economist on the Congressional Joint Economic Committee, as a budget expert for the Heritage Foundation, and as a senior economics fellow at the Cato Institute, where he published dozens of studies on federal and state tax and budget policy. He was a consultant to the national Economic Commission in 1987 and research director for President Reagan's Commission on Privatization.

Victor Schwartz
Victor Schwartz is a partner in the Washington office of the Kansas City-based law firm of Shook, Hardy, and Bacon, LLP, and chairs its Public Policy Group. He began his career as a professor and then acting dean of the University of Cincinnati College of Law. He currently serves as adjunct professor and a member of the Board of Visitors for the school. For over two decades, he has been co-author of the most widely used torts casebook in the United States, "Prosser, Wade, and Scwartz's Torts" (10th ed.). He is also author of the leading text, "Comparative Negligence," and so-called "Guide to Multistate Litigation." Mr. Schwartz assisted the drafting of the federal Uniform Product Liability Act and the Risk Retention Act. He co-chairs ALEC's Civil Justice Task Force and received ALEC's Private Sector Member of the Year Award in 2003. He also serves as general counsel to the American Tort Reform Association.

Dr. Richard Vedder
Dr. Richard Vedder is a Distinguished Professor of Economics at The Ohio University in Athens, Ohio. He has written extensively on labor issues, authoring such books as *The American Economy in historical Perspective* and, with Lowell Gallaway, *Out of Work: Unemployment and Government in the Twentieth-Century America.* Vedder has written more than 100 scholarly papers published in academic journals and boks, and his work has also appeared in numerous newspapers and magazines including the *National Review, The Wall Street Journal, The Washington Post, Investor's Business Daily, Christian Science Monitor,* and *USA Today.* Vedder has been an economist with the Joint Economic Committee of Congress, with which he maintains a consulting relationship. He has served as the John M. Olin Visiting Professor of Labor Economics and Public Policy at the Center for the Study of American Business at Washington University in St. Louis and has taught or lectured at many other universities.

Bob Williams
Bob Williams is the Founder and Senior Fellow of the The Freedom Foundation, a public policy organization in Olympia, Washington, dedicated to the advancement of individual liberty. He is known as a national expert in the areas of fiscal and tax policies, election reform and disaster preparedness. He received his Bachelor of Science in Business Administration from Pennsylvania State University. Bob worked as a GAO auditor of the Pentagon and Post Office before moving to Washington state where he served five terms in the Washington state legislature and was the 1988 Republican nominee for governor.



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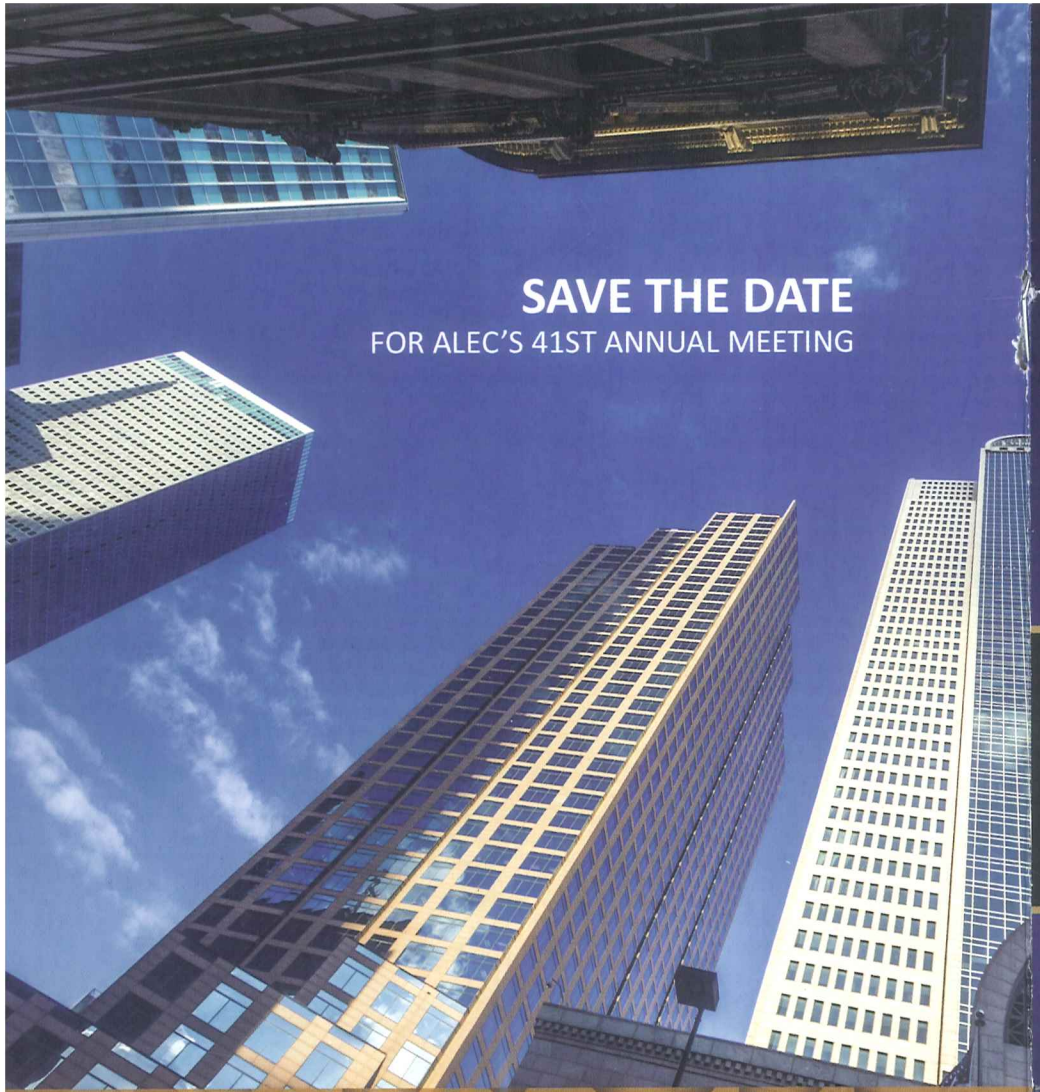
TRANSPORTATION

Taxi Info

It is not necessary to call for a cab as they are always accessible just outside the Monroe Street Exit of the hotel. If you have additional transportation needs there is a full-time concierge staff on hand in the Lobby of the hotel to assist you.

Pre-Arrival and In-Residence Concierge Service

The Concierge Desk is conveniently located in the Main Lobby of the Palmer House. Our Concierge Team takes pride in fulfilling our guests every desire. The Concierge is available to assist with an array of guests' needs and special requests including dinner reservations, theatre tickets and directional information to major attractions.



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